

March 19, 2026

- Subject:** Invitation to the 2026 Annual General Meeting of Shareholders
- To:** Shareholders
- Attachment:**
1. Form 56-1 One Report for the Year 2025 (Annual Report) (QR Code) and the Registration Form
 2. Information of individuals nominated as the directors to replace the directors retired by rotation and qualifications of the Independent Directors of the Company
 3. Information of individual nominated as the new director
 4. Information of the proposed auditors for the year 2026
 5. Information of the Independent Directors proposed by the Company as proxy of shareholders
 6. The Company's Articles of Association in relation to the Annual General Meeting of Shareholders
 7. Explanation on the appointment of proxy, registration process, registration documents, vote casting and counting, and meeting procedure
 8. Proxy Form A. and Form B.
 9. QR Code Downloading Procedures for Form 56-1 One Report for the Year 2025 (Annual Report)
 10. Map of the venue of the Annual General Meeting of Shareholders

The Board of Directors of Gulf Development Public Company Limited (the “**Company**”) has resolved to convene the 2026 Annual General Meeting of Shareholders on April 10, 2026 at 10:00 a.m. at Ballroom, The Conrad Bangkok Hotel, 87 Wireless Road, Lumpini Sub-district, Pathumwan District, Bangkok 10330 to consider matters under the agenda together with the opinion of the Board of Directors as follows:

Agenda 1 **To Acknowledge the Directors' Report on the Company's Performance for the Period from April 1, 2025 (the Amalgamation Date) to December 31, 2025**

Fact and Rationale: As the Company was formed as a result of the Amalgamation between Gulf Energy Development Public Company Limited and Intouch Holdings Public Company Limited on April 1, 2025, the Board of Directors has summarized the directors' report on the Company's performance and significant changes for the period from April 1, 2025 (the Amalgamation Date) to December 31, 2025 which forms part of the Company's Form 56-1 One Report for the Year 2025 (Annual Report) delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to Attachment No. 1.

Board of Directors' Opinion: The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to acknowledge the directors' report on the Company's performance and significant changes for the period from April 1, 2025 (the Amalgamation Date) to December 31, 2025.

Voting: This agenda is for acknowledgement and voting is not required.

Agenda 2

To Approve the Company's Audited Financial Statements for the Accounting Period from April 1, 2025 (the Amalgamation Date) to December 31, 2025

Fact and Rationale: In compliance with Section 112 of the Public Limited Company Act B.E. 2535, as amended (the "PLCA"), the company shall prepare the annual financial statements as of the last day of the accounting period of the company which have been audited by the auditor prior to submission to the Annual General Meeting of Shareholders for consideration and approval.

Audit Committee's Opinion: The Audit Committee has considered and reviewed the annual financial statements of the Company for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025, which have been audited and signed by the auditor from KPMG Phoomchai Audit Ltd., and deems it appropriate to propose that the Board of Directors submit the Company's financial statements for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025 to the Annual General Meeting of Shareholders for consideration and approval.

Board of Directors' Opinion: The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the financial statements for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025, which have been audited and signed by the auditor of the Company and reviewed by the Audit Committee. Key information of the Company's financial position and results of operation for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025 is summarized as follows:

Unit: Million Baht

As at December 31, 2025	Consolidated Financial Statements	Separate Financial Statements
Total assets	773,810	527,162
Total liabilities	407,911	210,742
Total equity	365,899	316,420

Unit: Million Baht

For the Accounting Period from April 1, 2025 (the Amalgamation Date) to December 31, 2025	Consolidated Financial Statements	Separate Financial Statements
Revenues from sales and services	98,886	1,976
Share of profit from associates and joint ventures	18,130	-
Net profit	84,380	67,102
Net profit attributable to owners of the parent	79,998	67,102
Basic earnings per share (Baht/Share)	5.35	4.49

The details of the annual financial statements of the Company for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025 are contained in the Company's Form 56-1 One Report for the Year 2025 (Annual Report) delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to *Attachment No. 1*.

Voting: This agenda requires the approval of the meeting by a majority vote of shareholders attending and casting the votes at the meeting.

Agenda 3

To Approve the Allocation of the Earnings Appropriations, Dividend and Special Dividend Payment

Fact and Rationale: The Company has adopted the policy to pay dividend at no less than 30 percent of the Company's separate net profit after tax, legal reserve and other obligations under the financing agreements. However, such rate of dividend payment is subject to changes, depending on the Company's performance, cash flow, investment requirements, conditions and restrictions under relevant financing agreements and other relevant considerations in the future.

For the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025, the Company's net profit based on the separate financial statements was approximately Baht 67,102 million and the Company's unappropriated retained earnings were amounted to approximately Baht 91,679 million. The details of which are shown in the annual financial statements of the Company for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025 contained in the Company's Form 56-1 One Report for the Year 2025 (Annual Report), which have been delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to *Attachment No. 1*.

Board of Directors' Opinion: The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the allocation of the earnings appropriations, dividend and special dividend payment with the details as follows:

- (a) No allocation of the net profit for the year as legal reserve since the Company's legal reserve has reached the minimum amount required by Section 116 of the PLCA and Article 56 of the Company's Articles of Association.
- (b) (i) The dividend payment in respect of the results of operation of the Company for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025 at Baht 1.05 per share out of the net profit and (ii) the special dividend at Baht 2.20 per share out of the net profit, resulting in a total dividend for the year of Baht 3.25 per share in the total amount of approximately Baht 48,554 million or equivalent to 72.36 percent of the net profit based on the separate financial statements of the Company which is in accordance with the provisions of the Company's dividend policy which is summarized as follows:

Details of Dividend Payment	2025
Separate net profit (Million Baht)	67,102
Ordinary share (Million Shares)	14,940
Total dividend (Baht/share), comprising:	3.25
• Dividend for the performance of the year (Baht/share)	1.05
• Special Dividend (Baht/share)	2.20
Total dividend (Million Baht)	48,554
Proportion of dividend on separate net profit (Percent)	72.36

Remark: As the Company was formed as a result of the Amalgamation between Gulf Energy Development Public Company Limited and Intouch Holdings Public Company Limited on April 1, 2025, there is no 2024 dividend available for comparison.

- (c) A dividend of Baht 3.25 per share, comprising (a) a dividend portion for which shareholders are entitled to a tax credit at the rate of 20 percent, amounting to Baht 0.63 per share; and (b) a dividend portion for which no tax credit is available, amounting to Baht 2.62 per share.
- (d) The dividend shall be paid to entitled shareholders whose names appear on the name list of shareholders as of the Record Date of March 4, 2026, and the dividend shall be paid on May 7, 2026.

Voting: This agenda requires the approval of the meeting by a majority vote of shareholders attending and casting the votes at the meeting.

Agenda 4

To Approve the Appointment of the Directors to Replace Those Retired by Rotation

Fact and Rationale: Pursuant to Section 71 of the PLCA and Article 20 of the Articles of Association of the Company, at every annual general meeting, one-third (1/3) of the directors shall retire by rotation. If the number of directors is not a multiple of three, then the number nearest to one-third (1/3) shall retire. A director who retires by rotation may be re-elected by the meeting of shareholders. At the 2026 Annual General Meeting of Shareholders, there are four directors to be retired by rotation, namely:

1. Mr. Predee Daochai	<ul style="list-style-type: none"> • Independent Director • Chairman of the Board
2. Prof. Dr. Bundhit Eua-arporn	<ul style="list-style-type: none"> • Independent Director • Chairman of the Audit Committee
3. Mr. Boonchai Thirati	<ul style="list-style-type: none"> • Director
4. Ms. Yupapin Wangviwat	<ul style="list-style-type: none"> • Director • Member of the Sustainability, Governance and Risk Management Committee

The Company has provided an opportunity for shareholders to propose agenda for the Meeting and nominate qualified candidates for election as the Company's director during October 1 – December 31, 2025 pursuant to the criteria disclosed on the Company's website. However, there was no shareholders proposed agenda for the Meeting and nominated candidate for the Company's directorship.

Board of Directors' Opinion: At present, there is no Nomination Committee appointed by the Company. However, the Board of Directors, excluding directors with conflict of interest in the agenda, has deliberately considered qualifications of candidates appropriate to be nominated as the Company's directors in accordance with the Company's policy and criteria on director nomination whereby knowledge, skills, experience and expertise of the individuals; diversity of the Board which conform with the Company's business strategy, and their performance in the past as directors of the Company are being taken into consideration and is of the opinion that the retiring directors named above possess full qualifications according to the Company's nomination policy and criteria, the PLCA, and relevant regulations of the Capital Market Supervisory Board, and deems it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve that four retiring

directors named above be re-elected as the Company's directors for another term. Names of those four directors shall be restated as follows:

1. Mr. Predee Daochai
2. Prof. Dr. Bundhit Eua-arporn
3. Mr. Boonchai Thirati
4. Ms. Yupapin Wangviwat

As to Mr. Predee Daochai and Prof. Dr. Bundhit Eua-arporn, the Board of Directors, excluding directors with conflict of interest in the agenda, has jointly considered and is of the view that they possess the qualifications of Independent Directors as required by the relevant laws and in accordance with the prescribed qualifications of the Independent Directors of the Company and have full capacity to express their opinions independently.

Information of individuals nominated as the directors to replace the directors retired by rotation as well as the qualifications of the Independent Directors of the Company was delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to *Attachment No. 2*.

Voting: This agenda requires that each of the individuals nominated as director to replace the directors who retire by rotation receives the approval of the meeting by a majority vote of shareholders attending and casting the votes at the meeting.

Agenda 5

To Approve the Appointment of the New Director

Fact and Rationale: Due to the business expansion of the Company, it is deemed appropriate to propose to shareholders to consider and approve the increase in the number of the directors of the Company from 12 to 13 persons.

Board of Directors' Opinion: At present, there is no Nomination Committee appointed by the Company. However, the Board of Directors has deliberately considered qualifications of candidates to be nominated as the Company's new director in accordance with to the Company's nomination policy and criteria, the PLCA, and relevant regulations of the Capital Market Supervisory Board and deems it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the increase in the number of the directors of the Company from 12 to 13 persons and the appointment of Mrs. Chotikul Sookpiromkasem as the new director of the Company. Mrs. Chotikul Sookpiromkasem has full qualifications to serve as the director in accordance with the director nomination policy and criteria. She also possesses knowledge and capability which will be beneficial to the Company's business operation.

Information of individual nominated as the new director was delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to *Attachment No. 3*.

Voting: This agenda requires that the individual nominated as the new director receives the approval of the meeting by a majority vote of shareholders attending and casting the votes at the meeting.

Agenda 6

To Approve the Fixing of the Directors' Remuneration for the Year 2026

Fact and Rationale: In accordance with Article 26 of the Articles of Association of the Company, the director is entitled to receive the remuneration from the Company in the form of monthly remuneration, rewards, meeting allowances, gratuities, bonuses or benefits of any other nature as considered and resolved by the meeting of shareholders with the votes of not less than two-thirds (2/3) of the total votes of shareholders present at the meeting. Such remuneration may be a fixed amount or under predetermined conditions which will remain effective from time to time or until otherwise resolved by the meeting of shareholders. In addition, the director is entitled to receive allowances and welfare benefits in accordance with the Company's regulations.

Board of Directors' Opinion: At present, there is no Remuneration Committee appointed by the Company. However, the Board of Directors has jointly considered and determined the proposed directors' remuneration in accordance with the Company's policy on director remuneration. The criteria in determining the proposed remuneration is based on the scope of duties and responsibilities of each respective director and the results of operation of the Company which shall be in accordance with the general practice on payment of directors' remuneration of other listed companies with a similar size of business and within the same industry. With respect to the bonus for the performance of the year, the Board of Directors shall determine based on the results of the operation of the Company in the relevant year as deemed appropriate.

Based on the foregoing, the Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the remuneration of the Board of Directors and the Subcommittees for the year 2026 with details as follows:

A. Remuneration of the Board of Directors and the Subcommittees

Remuneration of the Board of Directors and the Subcommittees comprises monthly remuneration based on his/her position, without meeting allowances, as follows:

Unit: Baht/Month

Details	2026 (Proposal)	2025
A. Board of Directors		
Chairman of the Board	200,000	200,000
Each Director	100,000	100,000
B. Audit Committee		
Chairman of the Committee	40,000	40,000
Each Member	30,000	30,000
C. Sustainability, Governance and Risk Management Committee		
Chairman of the Committee	30,000	30,000
Each Member	20,000	20,000

B. Performance Bonus for the Year 2025

In consideration of the performance of the Board of Directors for the period from April 1, 2025 (the Amalgamation Date) to December 31, 2025, bonus shall be paid to the Company's directors as follows:

Unit: Baht

Details	Performance Bonus for 2025 (Proposal)
Chairman of the Board	2,500,000
Each Director	2,000,000

Remark: As the Company was formed as a result of the Amalgamation between Gulf Energy Development Public Company Limited and Intouch Holdings Public Company Limited on April 1, 2025, no performance bonus was paid to the directors in the preceding year.

The amount of monthly remuneration and bonus payable to each member shall be calculated in proportion to the period of each member's service.

C. Other benefits

2026 (Proposal)	2025
- None –	- None –

It is noted that any director who receives remuneration in his or her capacity as an executive or for participation in the management of the Company shall not be entitled to receive any remuneration or bonus in his or her capacity as a director or as a member of any subcommittee.

For the period from April 1, 2025 (the Amalgamation Date) to December 31, 2025, the Company paid remuneration to the Board of Directors and the subcommittees (i.e. the Audit Committee and the Sustainability, Governance and Risk Management Committee) in the total amount of Baht 7,650,000 which was in accordance with the criteria approved by the Joint Shareholders' Meeting between the Shareholders of Gulf Energy Development Public Company Limited and the Shareholders of Intouch Holdings Public Company Limited. The details of which are shown in the Form 56-1 One Report for the Year 2025 (Annual Report) of the Company under "Corporate Governance Structure" which was delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to *Attachment No. 1*.

Voting: This agenda requires the approval of the meeting with the votes of not less than two-thirds (2/3) of the total votes of shareholders present at the meeting.

Agenda 7

To Approve the Appointment of the Auditors and Fixing the Audit Fees for the Year 2026

Fact and Rationale: In compliance with Section 120 of the PLCA, the annual general meeting of shareholders shall appoint an auditor and determine the remuneration of the auditor of the company every year; and in appointing the auditor, the former auditor may be re-appointed. However, with reference to the Notification of the Capital Market Supervisory Board which prescribes that in the occurrence that the auditor of a listed company in the Stock Exchange of Thailand

has performed his/her duties on reviewing or auditing and expressing opinion on the financial statements of such listed company for more than seven (7) accounting periods (regardless of consecutiveness), such listed company must rotate its auditor. The listed company may re-appoint the same auditor who is retired by rotation pursuant to the aforementioned condition only if it passes the lapse of at least five (5) consecutive accounting periods from the date on which such auditor has vacated from his/her duty. The listed company may appoint a new auditor from the same audit firm as that of the previous auditor.

Audit Committee's Opinion: The Audit Committee has thoroughly considered and deems it appropriate to resolve that auditors from KPMG Phoomchai Audit Ltd. (“KPMG”) be the auditors of the Company for the year 2026 as KPMG has a proven record of standardized work processes recognized by the leading companies in Thailand, strong auditing experience and expertise, a good understanding of the Company’s business and audit fees appropriate for the amount of work and comparable to the rates applied to other listed companies of the same level. Its past performance is also satisfactory. The Audit Committee thus deems it appropriate to propose to the Board of Directors to submit the appointment of the auditors from KPMG as the Company’s auditors for the year 2026 to the Annual General Meeting of Shareholders for consideration and approval.

Board of Directors' Opinion: The Board of Directors has considered and approved, as proposed by the Audit Committee, that it is appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the appointment of the auditors from KPMG to be the auditors of the Company for the year 2026 and fixing the audit fees for the year 2026 with details as follows:

1. Appointment of the following auditors from KPMG to be the auditors of the Company for the year 2026:

Name of the auditor	Certified Public Accountant No.	Year(s) as the auditor of the Company
1. Mr. Yoottapong Soontalinka	10604	Proposed for appointment for the first time
2. Ms. Sophit Prompol	10042	1 year (first appointment in 2025)
3. Ms. Kunnatee Kerdchana	12418	Proposed for appointment for the first time
4. Ms. Pornthip Rimdusit	5565	Proposed for appointment for the first time

to singly act as the auditor and give opinions on the Company’s financial statements. In the absence of the above-named auditors, KPMG is authorized to identify one other Certified Public Accountant within KPMG to carry out the work.

It is noted that KPMG and the auditors named above are the auditors approved by the Office of the Securities and Exchange Commission, and have no relationship with, or any interest in, the Company, its subsidiaries, management, major shareholders or their respective related persons in the manner which may have affected their independent performance of auditing duties. Information of the proposed auditors for the year 2026 are delivered to the Company’s shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to *Attachment No. 4*.

The auditors of the Company and the auditors of its subsidiaries are of the same auditing firm except for certain overseas subsidiaries which have external auditors from other auditing firms due to the suitability of size and business operations. However, the Board of Directors will ensure that the consolidated financial statements will be completed on a timely basis.

2. Fixing the audit fees for the year 2026 as per the details as follows:

Unit: Baht

	2026 (Proposal)	2025 (April 1 – December 31)
Audit Fee	2,800,000	2,300,000
Non-Audit Fee	1,000,000	3,470,539
Total	3,800,000	5,770,539

The abovementioned audit fee and non-audit fee for the year 2025 are the actual expenses incurred for the accounting period from April 1, 2025 (the Amalgamation Date) to December 31, 2025.

The abovementioned non-audit fee for the year 2025 is for services related to assurance engagements, review of business amalgamation, and tax advisory payable by the Company to KPMG and its related entities to which the auditor is affiliated. The non-audit fee for the year 2026 is for services related to the review of business amalgamation and tax advisory. Such proposed non-audit fee could be varied due to the increase in scope and quantity of work to be rendered by KPMG.

Audit fees for the year 2025 have been entirely recorded as accounting expenses during the year.

Voting: This agenda requires the approval of the meeting by a majority vote of shareholders attending and casting the votes at the meeting.

Agenda 8

To Approve in Principle Relating to the Internal Restructuring Transactions Pursuant to Section 107(2) of the Public Limited Company Act B.E. 2535 (1992), as Amended

Fact and Rationale: The Company is a holding company which invests in four core businesses, i.e. (i) energy, (ii) infrastructure (iii) data center and cloud and (iv) investments. The Company conducts these businesses through a number of direct or indirect companies within its group (referred to as the “**Company’s Group**”). From time to time, the Company may consider undertaking internal restructuring transactions, which may involve the following:

- (1) a transfer of at least 50% direct and/or indirect shareholding interests, or a transfer of any controlling interests in any company(ies) within the Company’s Group, from any company(ies) within the Company’s Group to the Company; or
- (2) a sale or transfer of any or all of shareholding interests in any company(ies) which may be a significant part of the Company’s business, from the Company to any company(ies) within the Company’s Group

(the items under (1) and/or (2) are referred to as the “**Internal Restructuring Transactions**”).

The Internal Restructuring Transactions may be undertaken for various reasons, including, but not limited to, enhancing operational efficiency, restructuring of the organisational and shareholding structures of each business unit as appropriate and in line with the business strategies and/or increasing agility and flexibility in the management of business and investments.

The Internal Restructuring Transactions may be subject to Section 107 (2) (a) and (b) of the PLCA, and the Company, as a public limited company, may be required to obtain shareholders' meeting approval before proceeding with the following:

- (1) selling or transferring the whole or any significant part of the Company's business to another person; or
- (2) purchasing or accepting a transfer of the business of another public limited company or limited company.

In this regard, to facilitate operational flexibility and efficiency and reduce unnecessary administrative processes and costs in executing each of the Internal Restructuring Transactions, the Board of Directors considers it appropriate to propose that the Annual General Meeting of Shareholders consider and approve the following:

1. Approval

Approval in principle relating to the Internal Restructuring Transactions and the Internal Restructuring Transactions, for the Company to undertake the Internal Restructuring Transactions, as the Board of Directors, or the person(s) entrusted by the Board of Directors deem appropriate, on the basis that such transactions are necessary and beneficial to the Company's business operations.

2. Delegation of Authority to the Board of Directors

Authorisation for the Board of Directors or the person(s) entrusted by the Board of Directors to consider and approve the Internal Restructuring Transactions on behalf of the Company, provided that the Internal Restructuring Transactions must not result in the change of the Company's equity interests in any company(ies) subject to such restructuring or transfer within the Company's Group (taking into consideration both direct and indirect equity interests), and are carried out in compliance with the applicable laws and regulations, including but not limited to:

- (a) setting out and amending terms and conditions, and any other details necessary and related to the Internal Restructuring Transactions including, but not limited to, the purchase and/or the sale, such as the purchase/sale price, the number of shares purchased/transferred, the timing and method of purchase/sale, as well as applying for an approval, furnishing information and submitting documents and evidence to the relevant authorities in order to comply with relevant laws and regulations (if any);
- (b) entering into, executing and amending any agreement, document and evidence necessary and relevant to the Internal Restructuring Transactions; and

- (c) taking any other actions which are necessary or appropriate in relation to the Internal Restructuring Transactions, including the appointment or removal of any substitute or delegate or sub-attorney to perform any actions for all or any of the purposes referred to above.

Board of Directors' Opinion: The Board of Directors considered and viewed that the approval in principle relating to the Internal Restructuring Transactions and the Internal Restructuring Transactions is necessary and beneficial to the Company's business operations, as it will enhance flexibility and operational efficiency for business management within the Company's Group, as well as reduce administrative costs associated with convening shareholders' meetings for approval of the Internal Restructuring Transactions undertaken in the ordinary course of the Company's business.

Furthermore, the Board of Directors considered that the conditions prescribed under such authorisation are reasonable and appropriate to protect shareholders' interests, as the Internal Restructuring Transactions must not result in the change of the Company's equity interests, subject to such restructuring or transfer within the Company's Group (taking into account both direct and indirect equity interests) in any company(ies).

Therefore, the Board of Directors resolved to approve and deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve in principle relating to the Internal Restructuring Transactions and the Internal Restructuring Transactions and the authorisation of the Board of Directors, or the person(s) entrusted by the Board of Directors, to have the power to consider and approve the Internal Restructuring Transactions and to take any actions related to the Internal Restructuring Transactions as deemed appropriate and within the prescribed conditions.

Voting: This agenda requires the approval of the meeting with the votes of not less than three-fourths (3/4) of the total votes of shareholders present at the meeting and having the right to vote, pursuant to the provision under Section 107 (2) (a) and (b) of the PLCA.

Agenda 9 Other Business (if any)

The Company is pleased to invite shareholders to attend the 2026 Annual General Meeting of Shareholders on April 10, 2026 at 10:00 a.m. at Ballroom, The Conrad Bangkok Hotel, 87 Wireless Road, Lumpini Sub-district, Pathumwan District, Bangkok 10330. Registration will open at 8.00 a.m.

Any shareholder who is unable to attend the meeting of shareholders and wishes to appoint another person as his/her proxy to attend and vote at the meeting on his/her behalf must either fill in and sign, as appropriate, Proxy Form A. or Form B. as enclosed herewith (Attachment No. 8) or download Proxy Form A. or B. or C. (Form C. is applicable only to foreign shareholders as registered in the registration book who have a custodian in Thailand) from the Company's website at www.gulf.co.th. Alternatively, shareholder may authorize one of the Company's Independent Directors to attend and vote on his/her behalf. Details of the Independent Directors proposed by the Company as proxy of shareholders can be found in Attachment No. 5 as enclosed herewith.

In this regard, any shareholder wishing to appoint another person or Independent Director proposed by the Company as his/her proxy to attend and vote at the meeting on his/her behalf is asked to fill in and sign the proxy form and deliver it, together with the required documents, to the Company by April 7, 2026 with attention to the Company Secretary of Gulf Development Public Company Limited at 11th Floor, M Thai Tower, All Seasons Place, No. 87 Wireless Road, Lumpini Sub-district, Pathumwan

District, Bangkok 10330, or to present the form and accompanying documents to the designated person of the Company prior to the commencement of the meeting.

The Company determined the name of shareholders who are entitled to attend the 2026 Annual General Meeting of Shareholders on March 4, 2026 (Record Date).

Nonetheless, the Board of Directors' Meeting resolved to authorize the Chief Executive Officer and/or any person designated by the Chief Executive Officer to have power to perform any acts relating to the calling of the 2026 Annual General Meeting of Shareholders, including issuance of a notice calling the 2026 Annual General Meeting of Shareholders, change of date, time and venue of the 2026 Annual General Meeting of Shareholders and other details in relation to the 2026 Annual General Meeting of Shareholders, as deemed necessary or appropriate.

Please be informed to attend the meeting of shareholders at the venue on the date and time mentioned above accordingly.

Sincerely yours,

- Signed -

(Mrs. Porntipa Chinvetkitvanit)
Deputy Chief Executive Officer
On behalf of the Board of Directors
Gulf Development Public Company Limited

- Notes:
1. All shareholders can access the invitation to the 2026 Annual General Meeting of Shareholders and all related documents at the Company's website (www.gulf.co.th) from March 5, 2026. If any shareholder has a query regarding the agenda of the 2026 Annual General Meeting of Shareholders, please send the query in advance during March 5 – April 7, 2026 via email at cs@gulf.co.th or via post to the Company Secretary of Gulf Development Public Company Limited at 11th Floor, M Thai Tower, All Seasons Place, No. 87 Wireless Road, Lumpini Sub-district, Pathumwan District, Bangkok 10330.
 2. Any shareholder wishes to obtain a printed version of the Form 56-1 One Report for the Year 2025 (Annual Report), please contact Corporate Secretary (Tel. 02-080-4077) or send an email along with the recipient name and delivery address to cs@gulf.co.th.